

Leadership in a World of Change

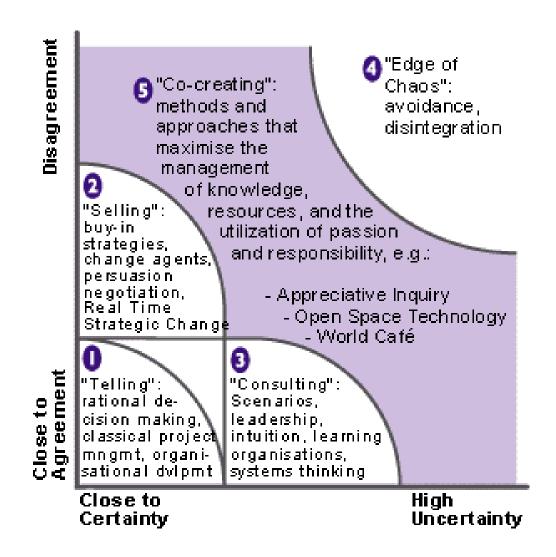
Professor Chris Bones





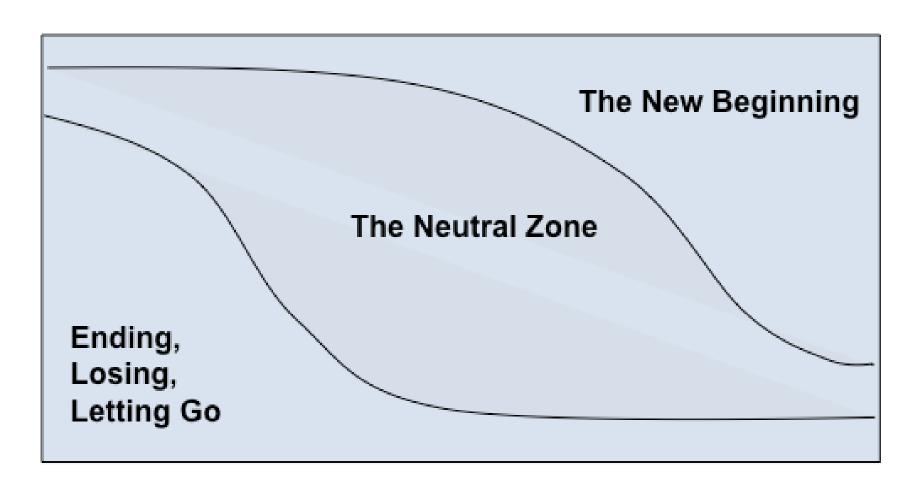
Leadership is increasingly a balancing act





People and organisations don't change in linear fashion





Transition's Three Phases, Bridges, W. (2009). Managing Transitions (3rd Edition)





Underpants over your trousers was never a good look





And practically perfect only ever comes in books











How not to be a Reg.....



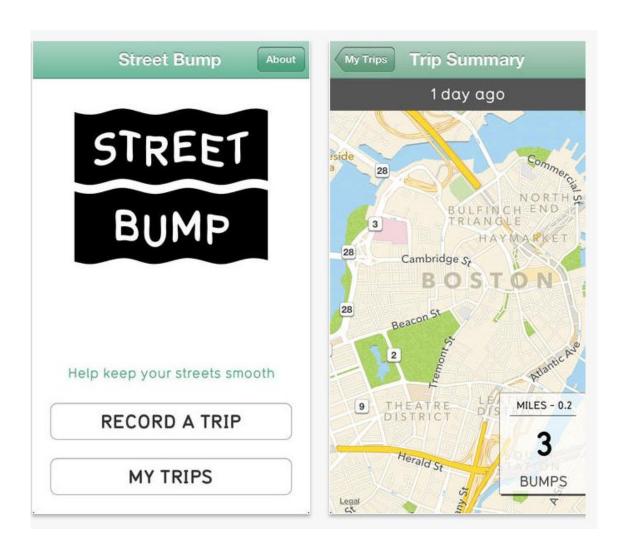
The Answer



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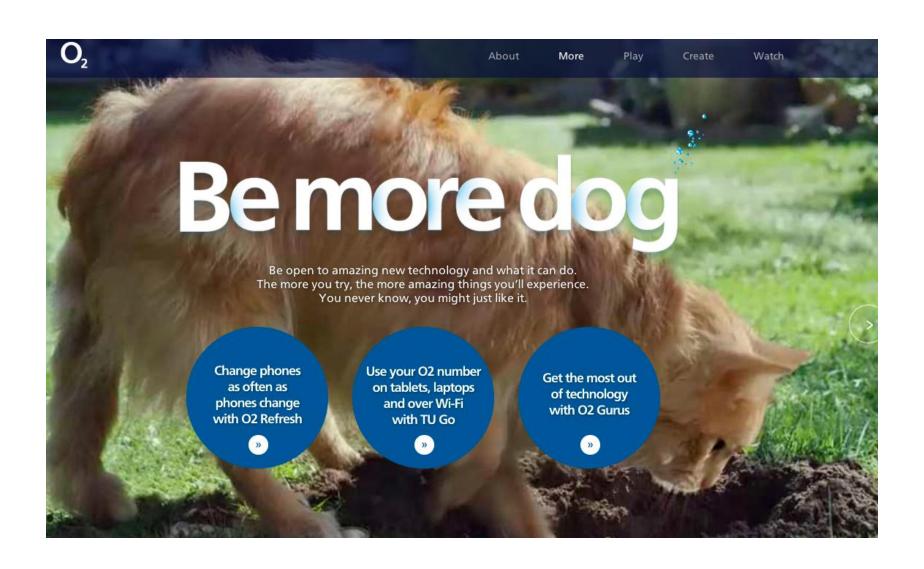
Boston City Council





Telefonica/O2







If the world is changing faster than we can learn, then leaders need to:

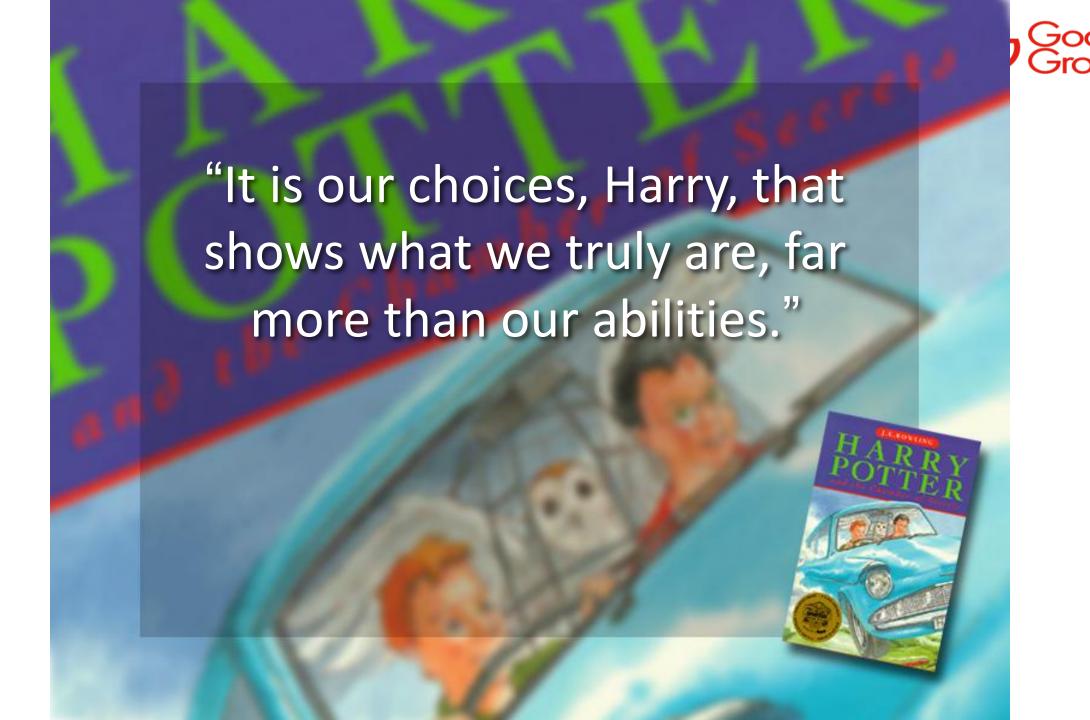


Remember...

- That past experience is no longer a reliable predictor of future success
- That the frame of reference we use could be distorting reality
- That our knowledge and skills may not be those required to solve new challenges
- That one person's view, regardless of position, is unlikely to be broad enough

Learn...

- How to place customer insight at the heart of decision making
- How to bring together the right resources, financial and human, to solve new challenges
- How to coach expert peers and colleagues to find solutions
- How to create a collaborative response that harnesses all the talent in the organisation







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